

**FINGAL COUNTY COUNCIL**  
**STRATEGIC POLICY COMMITTEES**  
**ANNUAL POLICY PROGRAMME 2023**



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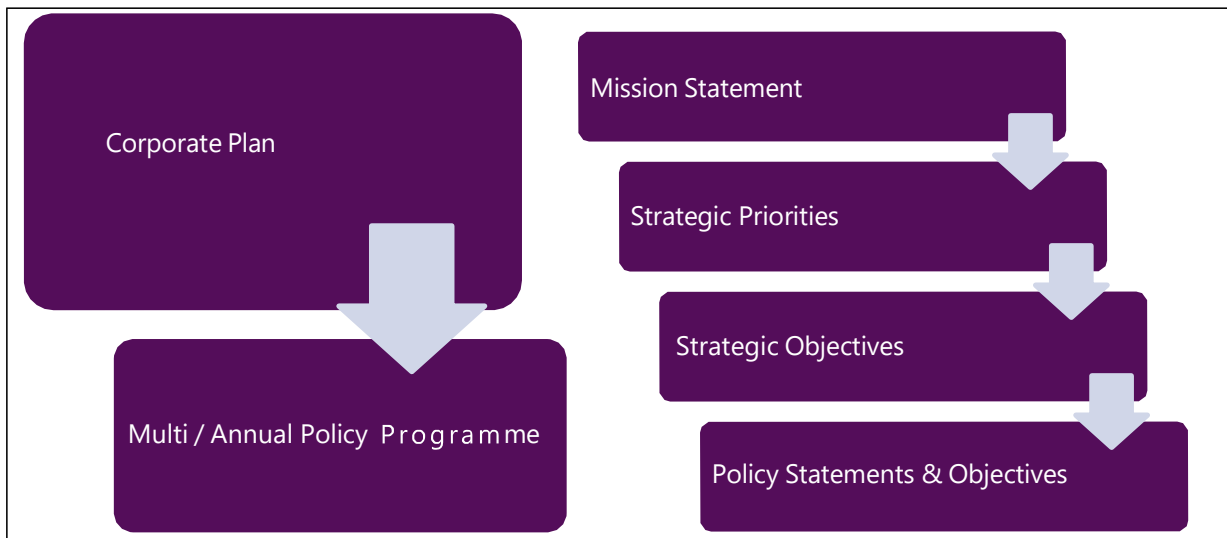


**Introduction**

Fingal County Council’s Annual Policy Programme 2023 is formulated and agreed by the Corporate Policy Group of the County Council in the context of the overarching vision of making Fingal “a great place to live, work, visit and do business”.

The Council’s Corporate Plan sets out the Mission, Themes, Strategic Priorities and Strategic Objectives over the five-year term of office of the Council. The Annual Policy Programme is guided by those priorities and objectives and sets out the policy matters to be considered by the Strategic Policy Committees during the year. Once considered, any resulting recommendations from the SPCs will be considered by the Corporate Policy Group and ultimately the full Council for consideration and adoption as Policy Statements and Objectives.

The table below sets out of the **Hierarchy of Plans and Objectives** in the policy development structure-



The Themes and Strategic Priorities, as set out in the Corporate Plan, are listed below and provide the framework within which policies will be considered and developed by the Elected Members through the policy development framework of the Council -

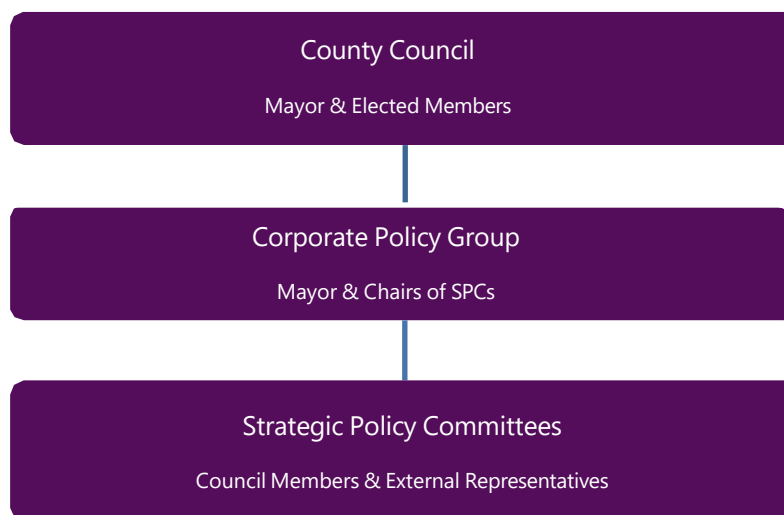
Reference	Theme	Strategic Priority
T1	Quality of Life	
T1.SP1		Support the Diverse Needs of the People of Fingal
T1.SP2		Ensure our Existing and New Communities are Safe, Inclusive and Sustainable
T1.SP3		Develop Engagement with our Stakeholders
T2	Quality and Climate Resilient Environment	
T2.SP4		Action on Climate Change
T2.SP5		Protect our Environment and Heritage



<b>T3</b>	Quality Business Environment	
<b>T3.SP6</b>		Promote and Enable Sustainable Economic Growth
<b>T3.SP7</b>		Grow and Enable Sustainable Tourism
<b>T3.SP8</b>		Provide and Maintain Strategic Infrastructure
<b>T4</b>	Quality in Our Work	
<b>T4.SP9</b>		Improve Democracy, Governance, Openness and Transparency
<b>T4.SP10</b>		Deliver Quality Services
<b>T4.SP11</b>		Strengthen Organisational and Staff Development

Appendix 1 sets out the full list of Themes, Strategic Priorities and Strategic Objectives contained in the Corporate Plan 2019 – 2024.

### Policy Development & Governance Structure



The policy development framework, consisting of the full County Council, Corporate Policy Group and Strategic Policy Committees, provides a governance structure to develop and monitor the effectiveness of policy development within the Local Authority.

The **Corporate Policy Group**, made up of the Chairs of the SPCs, fulfils a strategic role linking and monitoring the work of the different SPCs and providing a forum where policy positions affecting the whole council can be agreed for submission to the full council. The role for the Corporate Policy Group is as follows:

- The preparation of the Annual Budget
- The preparation of the five-year Corporate Plan and associated oversight
- Preparation, co-ordination and monitoring of SPC Work Programmes
- Consideration/monitoring of matters of general strategic concern to the Council or matters relating to the support of Council Members.



**Strategic Policy Committees** enable Elected Members to fulfil their role as policy-makers by providing a focus for their input into policy formation, opportunities for partnership with local interests and strengthening their role as leaders of their authority and the local community.

The SPCs consider matters connected with the formulation, development, monitoring and review of policy which relate to the functions of the Local Authority and to advise the authority on those matters. In performing this role, the SPC is provided direction by the Work Programme agreed by the CPG and will, through the Chair, report on same to the CPG and the County Council.

These Work Programmes are prepared in the context of the Corporate Plan and the Annual Service Delivery Plan and take into account the budgetary objectives as set out in the Annual Budget.

SPCs meet at least quarterly, or as frequently as is considered necessary by the SPC Members, in order to deliver the Annual Work Programme.

### **Policy Programme Operational Framework**

Interaction between the full Council, the CPG and the SPC will operate as follows:

1. The Corporate Policy Group, supported by the Chief Executive, will agree Annual Policy Programmes for all relevant SPCs. Submissions will be sought from Council Members, SPC Members and the Council Executive. The CPG will consider submissions, agree matters for inclusion and determine the order of priority in which SPCs are to explore issues.
2. SPC Agenda formulation will be a matter for the SPC Chair and the relevant Director of Service and may include any matter relevant to the business of the SPC. Policy recommendations may only be made on matters included on the agreed Annual Policy Programme.
3. Any matters that arise that are considered to warrant inclusion on the Annual Policy Programme may be submitted for agreement to the CPG. Re-ordering of priority or addition to the Annual Policy Programmes will be a matter for the CPG.
4. Once agreed at SPC level, the Chair of the SPC, supported by the relevant Director of Service, will present policy recommendations to the CPG for initial determination. The CPG may allow a recommendation to go forward to the County Council with or without amendment or may refer it back to the SPC for further investigation.
5. Following approval by the CPG, the Chair of the SPC, supported by the relevant Director of Service, will present SPC Policy recommendations to the County Council which may be adopted, with or without modification or rejected.
6. Where an SPC Policy recommendation, once approved, gives rise to financial implications it can only become operational once an appropriate supporting budget is in place.
7. The Chair of the SPCs, supported by the Director of Service, will provide progress reports to both the CPG and the County Council on Annual Policy Programme.



**Strategic Policy Committee Membership**

	<b>COMMUNITY DEVELOPMENT, HERITAGE CULTURE &amp; CREATIVITY SPC</b>	<b>Electoral Area</b>	<b>Party</b>
<b>Chairperson</b>	<b>JOAN HOPKINS</b>	<b>Howth/Mala</b>	<b>Soc. Dems</b>
Councillor	JK Onwumereh	Blanch-Mul/C'knock/Ongar	Fianna Fáil
Councillor	John Walsh	Blanch-Mul/C'knock/Ongar	Labour
Councillor	Grainne Maguire	Balb/Swords/Rush-Lusk	Non-Party
Councillor	Seána Ó Rodaigh	Balb/Swords/Rush-Lusk	Labour
Councillor	Cathal Boland	Balb/Swords/Rush-Lusk	Non-Party
Social Inclusion	Vacant		
PPN	Abbi Wise		
Env	Vacant		

	<b>CLIMATE ACTION, BIODIVERSITY, ENVIRONMENT SPC</b>	<b>Electoral Area</b>	<b>Party</b>
<b>Chairperson</b>	<b>DAVID HEALY</b>	<b>Howth/Mala</b>	<b>Green Party</b>
Councillor	Mary McCamley	Blanch-Mul/C'knock/Ongar	Labour
Councillor	Pamela Conroy	Blanch-Mul/C'knock/Ongar	Green Party
Councillor	Joe Newman	Balb/Swords/Rush-Lusk	Non-Party
Councillor	Paul Mulville	Balb/Swords/Rush-Lusk	Soc. Dems
Councillor	Aoibhinn Tormey	Howth/Mala	Fine Gael
Env	Edward Stevenson		
IFA	Seamus McGrath		
PPN	Vacant		

	<b>ECONOMIC ENTERPRISE &amp; TOURISM DEVELOPMENT SPC</b>	<b>Electoral Area</b>	<b>Party</b>
<b>Chairperson</b>	<b>DARRAGH BUTLER</b>	<b>Balb/Swords/Rush-Lusk</b>	<b>Fianna Fáil</b>
Councillor	Tony Murphy	Balb/Swords/Rush-Lusk	Non Party
Councillor	Ian Carey	Balb/Swords/Rush-Lusk	Green Party
Councillor	Ted Leddy	Blanch-Mul/C'knock/Ongar	Fine Gael
Councillor	Siobhan Shovlin	Blanch-Mul/C'knock/Ongar	Fine Gael
Councillor	Breda Hanaphy	Blanch-Mul/C'knock/Ongar	Sinn Féin
Councillor	Howard Mahony	Blanch-Mul/C'knock/Ongar	Fianna Fáil
Councillor	Anthony Lavin	Howth/Mala	Fine Gael
Chambers	Anthony Cooney		
ICTU	Eric Fleming		
PPN	Yetunde Joyce		
PPN	Helen Keng Mobit		



	<b>HOUSING SPC</b>	<b>Electoral Area</b>	<b>Party</b>
<b>Chairperson</b>	<b>ROBERT O'DONOGHUE</b>	<b>Balb/Swords/Rush-Lusk</b>	<b>Labour</b>
Councillor	Brigid Manton	Balb/Swords/Rush-Lusk	Fianna Fáil
Councillor	Adrian Henchy	Balb/Swords/Rush-Lusk	Fianna Fáil
Councillor	James Humphreys	Balb/Swords/Rush-Lusk	Labour
Councillor	Natalie Treacy	Blanch-Mul/C'knock/Ongar	Sinn Féin
Councillor	Daniel Whooley	Blanch-Mul/C'knock/Ongar	Green Party
Councillor	John Burtchaell	Blanch-Mul/C'knock/Ongar	Solidarity
Councillor	Kieran Dennison	Blanch-Mul/C'knock/Ongar	Fine Gael
Chambers	Adeline O'Brien		
ICTU	Finbarr Geaney		
PPN	Oghenetano John Uwhumiakpor		
PPN	Dayakar Reddy Komirelly		

	<b>PLANNING STRATEGIC TRANSPORT &amp; INFRASTRUCTURE DEVELOPMENT SPC</b>	<b>Electoral Area</b>	<b>Party</b>
<b>Chairperson</b>	<b>BRIAN MCDONAGH</b>	<b>Howth/Mala</b>	<b>Labour</b>
Councillor	Tania Doyle	Blanch-Mul/C'knock/Ongar	Non-Party
Councillor	Dean Mulligan	Balb/Swords/Rush-Lusk	Ind 4 Change
Councillor	Punam Rane	Blanch-Mul/C'knock/Ongar	Fine Gael
Councillor	Tom Kitt	Blanch-Mul/C'knock/Ongar	Fianna Fáil
Councillor	Brian Dennehy	Balb/Swords/Rush-Lusk	Fianna Fáil
Env	Vacant		
Chambers	Vacant		
PPN	Paul Arnold		

	<b>TRANSPORT &amp; INFRASTRUCTURE MANAGEMENT SPC</b>	<b>Electoral Area</b>	<b>Party</b>
<b>Chairperson</b>	<b>TOM O'LEARY</b>	<b>Balb/Swords/Rush-Lusk</b>	<b>Fine Gael</b>
Councillor	Ann Graves	Balb/Swords/Rush-Lusk	Sinn Féin
Councillor	Karen Power	Balb/Swords/Rush-Lusk	Green Party
Councillor	Jimmy Guerin	Howth/Mala	Non-Party
Councillor	Eoghan O'Brien	Howth/Mala	Fianna Fáil
Councillor	Angela Donnelly	Blanch-Mul/C'knock/Ongar	Sinn Féin
Env	Michael Lenehan		
Chambers	Sinead Kavanagh		
PPN	Vacant		



	<b>MARINE &amp; COASTAL MANAGEMENT SPC</b>	<b>Electoral Area</b>	<b>Party</b>
<b>Chairperson</b>	<b>EOGHAN O'BRIEN</b>	<b>Howth/Mal</b>	<b>Fianna Fáil</b>
Councillor	Adrian Henchy	Balb/Swords/Rush-Lusk	Fianna Fáil
Councillor	Brian Dennehy	Balb/Swords/Rush-Lusk	Fianna Fáil
Councillor	Robert O'Donoghue	Balb/Swords/Rush-Lusk	Labour
Councillor	Ann Graves	Balb/Swords/Rush-Lusk	Sinn Féin
Councillor	Paul Mulville	Balb/Swords/Rush-Lusk	Soc. Dems
Councillor	Tom O'Leary	Balb/Swords/Rush-Lusk	Fine Gael
Councillor	Karen Power	Balb/Swords/Rush-Lusk	Green Party
Councillor	Cathal Boland	Balb/Swords/Rush-Lusk	Non Party
Councillor	David Healy	Howth/Mala	Green Party
IFA	James Magrane		
Chambers	Vacant		
PPN	Máire O'Brien		
ICTU	Vacant		





**Fingal County Council Policy Programme 2023**

The following sets out the Policy Programmes to be considered by the Strategic Policy Committees during 2023.

**Climate Action, Biodiversity, Environment**

<b>Theme/Policy Issue</b>
New Climate Change Plan
Biodiversity Plan
Litter Management Plan
National Waste Management Plan
RMCEI plan (Environmental Inspection Plan)
Bottle Bank Review

**Community Development, Heritage, Culture & Creativity**

<b>Theme/Policy Issue</b>
Fingal Sports Strategy 2024-2028 – Preparation/New
Community Development Office Vision Statement 2019-2022 review/extend 1yr
Community Development Office Strategy 2024 – 2028 preparation
Age Friendly Strategy 2024 – 2028 preparation/new
Local Economic and Community Plan (LECP) 2022-2027 (Part of EETCD workplan)
Update of the Council’s Public Art Policy - private developments
Fingal Countywide Sports Facilities Audit 2023 New
Best Practice Guidelines for Fingal Community Facilities – New
Fingal Heritage Plan 2018 – 2023 – Implementation
Fingal Community Archaeology Strategy 2019 – 2023 – Implementation



Fingal Libraries Development Plan 2018 – 2023 - Implementation
Review into the Council's Youth and Education Policy 2017-2020
Fingal Residents Association Handbook – 3rd Edition
Community Childcare Review

**Economic Enterprise and Tourism Development**

<b>Theme/Policy Issue</b>
Fingal Tourism Strategy
Fingal Food Strategy
Fingal Economic Strategy
Fingal Skills Strategy Review
DBEC Strategy
Local Economic & Community Plan
Sustainable Fingal Progress Monitoring
Regeneration / Town Centre First
Regional & Local Enterprise Plans

**Housing**

<b>Theme/Policy Issue</b>
Update on Housing for All Plan
Mixed Tenure Developments
Affordable Housing Purchase Schemes
Cost Rental Schemes
Tenancy Management Process
Review of Anti-Social Behaviour Strategy
Update on Homeless Services
Review of Allocations Scheme for Social Housing Support
Update on Choice Based Letting



Update on Traveller Accommodation Programme (TAP)
Update on Housing Services for People with a Disability
Rightsizing Policy
Housing Stock Asset Management and Planned Maintenance
Update on Energy Efficiency Retrofitting Programme
Update on Local Authority Home Loan Scheme
Update on Ukrainian Crisis Response

### **Planning Strategic Transport & Infrastructure Development**

<b>Theme/Policy issue</b>
Development Plan 2023 – 2029
Major Studies/LAPs
NTA - Draft Transport Strategy for the Greater Dublin Area 2022-2042
Major Capital Project Delivery
Green Roof Policy
Fingal Greenways/Cycleways
Residential Land Zoned Tax
Biodiversity Implementation Plan 2023-2026
Flood Risk Assessment
Building Control - Part B Fire Safety
Taking in Charge
Update on Biodiversity Action Plan

### **Transport and Infrastructure Management**

<b>Theme/Policy issue</b>
Burial Ground Bye Laws
Review of Harbour Bye Laws
Review of Beach Foreshore Bye Laws
Implementation of Casual Trading Bye Laws Update
Active Travel Work Programme



**Marine and Coastal Management**

<b>Theme/Policy issue</b>
Biodiversity Plan (Coastal Aspect)
Coastal Erosion
Off Shore Wind Farms
Harbours Report & Work Plan
New Climate Action Plan
Coastal Water Sports Facilities



## Appendix I – Corporate Plan 2019-2024: Themes, Strategic Priorities and Objectives

QUALITY OF LIFE	<b>1</b>	<b>STRATEGIC PRIORITY</b>	<b>SUPPORT THE DIVERSE NEEDS OF THE PEOPLE OF FINGAL</b>
	<b>1</b>	<b>STRATEGIC OBJECTIVES</b>	Provide for the sustainable development of the county through the review of the County Development Plan - and the preparation of a new Plan
	<b>2</b>		Facilitate the supply of housing, both public and private, in the county to provide sustainable, quality, affordable, mixed tenure housing options through land use activation and development management
	<b>3</b>		Facilitate good quality private rented accommodation standards to enhance the quality of life for individuals and families living in the private rented accommodation sector
	<b>4</b>		Strive to ensure that all communities in Fingal irrespective of age, nationality, ethnicity, religious or cultural background are encouraged to participate in and avail of the services delivered by the Council
	<b>5</b>		Provide a safe and sustainable public realm to meet the needs of all the citizens of the County
	<b>6</b>		Develop and enhance the arts and cultural identity of Fingal, make space for the arts connecting people and ideas and encouraging participation in all art forms.
	<b>7</b>		Provide dynamic and inclusive library spaces and services for the community
	<b>8</b>		Support culture and recreation and enable literacy, education and economic development through innovative programmes
	<b>9</b>		Create effective pathways for citizens of Fingal to develop and participate in lifelong patterns of involvement in sport, recreation and leisure creating healthy lifestyles and building a sustainable approach to sport development
	<b>2</b>	<b>STRATEGIC PRIORITY</b>	<b>ENSURE OUR EXISTING AND NEW COMMUNITIES ARE SAFE, INCLUSIVE AND SUSTAINABLE</b>
	<b>10</b>	<b>STRATEGIC OBJECTIVES</b>	Develop plans to facilitate the increase of supply of housing in the county
	<b>11</b>		Build a strong sense of place, identity and wellbeing through the development of equal, inclusive and connected communities
	<b>12</b>		Support the growth of strong and resilient neighbourhoods
	<b>13</b>		Provide high quality parks and open spaces to meet the needs of all users and create a healthy environment
	<b>14</b>		Foster collaborative leadership among stakeholders in local community and economic development
	<b>15</b>		Support the development of strong, safe and engaged communities to actively participate in civic life celebrating our identity through arts, culture, heritage and sport
	<b>16</b>		Support local communities and residents to meet the needs of the most vulnerable in our society working with other agencies in Fingal
<b>3</b>	<b>STRATEGIC PRIORITY</b>	<b>DEVELOP ENGAGEMENT WITH OUR STAKEHOLDERS</b>	
<b>17</b>	<b>STRATEGIC OBJECTIVES</b>	Ensure that our citizens, businesses and organisations can easily communicate with the Council	
<b>18</b>		Engage and consult with citizens and stakeholders in a way that allows their views to be taken on board, through the use of both statutory and non-statutory processes	



	19		Strengthen and support stakeholders and statutory providers by collaborating in the economic and social development of the county
	20		Strengthen, support and expand the work of the Fingal Public Participation Network (PPN)

QUALITY AND	4	<b>STRATEGIC PRIORITY</b>	<b>ACTION ON CLIMATE CHANGE</b>
	21	<b>STRATEGIC OBJECTIVES</b>	Deliver on the specific actions in the Climate Action Plan to improve climate resilience.
	22		Play a leadership role in transitioning to a decarbonised society
	23		Promote and protect the biodiversity of the county and work to restore ecosystems and ecosystem services
	24		Promote and enforce a culture of compliance within the county to advance Climate Action commitments
	25		Foster a strong local economy through environmentally sustainable businesses
	5	<b>STRATEGIC PRIORITY</b>	<b>PROTECT OUR ENVIRONMENT AND HERITAGE</b>
	26	<b>STRATEGIC OBJECTIVES</b>	Promote and protect the built and cultural heritage of the county
	27		Promote the unique urban, rural and coastal landscape character of Fingal
	28		Support the unique cultural heritage of Fingal and the Irish language
	29		Promote the sustainable management of waste & the circular economy
	30		Reduce the environmental impact of Council activities
	31		Ensure our coast, beaches and waterways are managed in a sustainable manner

QUALITY BUSINESS	6	<b>STRATEGIC PRIORITY</b>	<b>PROMOTE AND ENABLE SUSTAINABLE ECONOMIC GROWTH</b>
	32	<b>STRATEGIC OBJECTIVES</b>	Foster collaborative leadership in the development of future skills in the county
	33		Support and promote the sustainable economic development of Fingal
	34		Support the performance, innovation, competitiveness, productivity and success of business in Fingal
	35		Support local economic development by promoting Fingal as a location in which to invest and by developing and implementing sectoral policy initiatives
	7	<b>STRATEGIC PRIORITY</b>	<b>GROW AND ENABLE SUSTAINABLE TOURISM</b>
	36	<b>STRATEGIC OBJECTIVES</b>	Strengthen the proposition and marketing of tourism in the county
	37		Facilitate the creation of a Fingal Food & Drink Tourism Destination
	38		Promote heritage led tourism initiatives at Fingal Heritage properties
	39		Optimise and expand visitor experiences at all Fingal visitor attractions and events
	8	<b>STRATEGIC PRIORITY</b>	<b>PROVIDE AND MAINTAIN STRATEGIC INFRASTRUCTURE</b>
	40	<b>STRATEGIC OBJECTIVES</b>	Activate lands by delivering infrastructure to facilitate the delivery of housing, economic development and sustainable communities
	41		Deliver a sustainable transport system for all citizens



	42	Deliver work programmes that develop and maintain strategic, physical and green infrastructure of the county
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QUALITY IN OUR WORK	9	<b>STRATEGIC PRIORITY</b>	<b>IMPROVE DEMOCRACY, GOVERNANCE, OPENNESS AND TRANSPARENCY</b>
	43	<b>STRATEGIC OBJECTIVES</b>	Provide the highest quality of service to our Councillors and all elected representatives
	44		Ensure good governance, openness and transparency within the Council
	45		Ensure that the democratic functions of the Council are performed in an open, informed and effective way
	46		Inform citizens through effective communications programmes
	10	<b>STRATEGIC PRIORITY</b>	<b>DELIVER QUALITY SERVICES</b>
	47	<b>STRATEGIC OBJECTIVES</b>	Deliver services in the most efficient and effective manner
	48		Foster a culture of continuous improvement in all our activities
	49		Use digital technologies to enable and transform our workplace and the delivery of services
	50		Apply the principles of good design, delivery, management and informed decision making to all projects, programmes and delivery of services
	51		Perform statutory obligations in a way that ensures fairness and efficiency for both the community being protected and those being regulated
	52		Deliver on the Public Sector Duty under the Irish Human Rights and Equality Act 2014
	11	<b>STRATEGIC PRIORITY</b>	<b>STRENGTHEN ORGANISATIONAL AND STAFF DEVELOPMENT</b>
	53	<b>STRATEGIC OBJECTIVES</b>	Build a workforce of the future by recruiting, retaining and developing high quality and motivated staff
	54		Protect and promote Health, Safety and Wellbeing amongst our staff
	55		Develop capacity and capability of the organisation
56		Manage the organisation effectively	



**Appendix 2 - Submissions for consideration/inclusion in the SPC Programmes for 2023**

<b>Policy Programme Submissions 2023</b>			
<b>Submitted By</b>	<b>Submission</b>	<b>For Inclusion – Yes</b>	<b>For Inclusion – No/Reason</b>
<b>COMMUNITY DEVELOPMENT, HERITAGE CULTURE &amp; CREATIVITY</b>			
PPN Membership	Fingal Sports Strategy 2022-2026 – Preparation/New	Yes	Included as a specific theme/policy issue
PPN Membership	Review into the Council’s Youth and Education Policy 2017-2020	Yes	Included as a specific theme/policy issue
PPN Membership	Community Development Office Vision Statement 2019-2021	Yes	Included as a specific theme/policy issue
PPN Membership	Fingal Community Archaeology Strategy 2019 – 2023 – Implementation	Yes	Included as a specific theme/policy issue

<b>HOUSING SPC</b>			
PPN Membership	Boarded and Abandoned Houses	Yes	Included under theme/policy issues to do with rightsizing and housing stock asset management
PPN Membership	Under Use of Housing Stock	Yes	Included under theme/policy issues to do with rightsizing and housing stock asset management





<b>PLANNING STRATEGIC TRANSPORT &amp; INFRASTRUCTURE DEVELOPMENT SPC</b>			
PPN Membership	Bus Connect (Roll out and implementation)	Yes – under heading ‘NTA - Draft Transport Strategy for the Greater Dublin Area 2022-2042’	
PPN Membership	The Development of an Integrated Public Transport system in Fingal.	Yes – under heading ‘NTA - Draft Transport Strategy for the Greater Dublin Area 2022-2042’	
<b>TRANSPORT &amp; INFRASTRUCTURE MANAGEMENT SPC</b>			
PPN Membership	Cycle Parking Facilities	Yes	Will be addressed under Active Travel Work Programme
PPN Membership	Policy for dealing with water-pooling hazards	No	Correspondence has issued. Report will be brought to the SPC.
<b>ECONOMIC ENTERPRISE TOURISM DEVELOPMENT SPC</b>			
PPN Membership	Renewable Energy	Yes	Will be addressed under “Sustainable Fingal” and as part of the Economic Strategy and LECP
PPN Membership	Develop an infrastructure of Markets to showcase Produce	Yes	Included as part of the Food Strategy